Vermont Department of Corrections

Request for Proposals

Project Title: Chittenden Regional Correctional Facility Work Readiness Re-Entry

Contract Period: June 1, 2016 - May 31, 2018

Date RFP Issued: December 8, 2015

Date of Bid Closing: December 29, 2015

Date of Bid Opening: December 30, 2015

Location of Bid Opening: 103 South Main Street, Waterbury, VT 05676

Single Point of Contact: Kristy Hetzel

Contact Address: Vermont Department of Corrections

103 South Main Street Waterbury, VT 05671-1001

Phone: (802)651-1663 Email: Kristy.Hetzel@vermont.gov

Before 12/18/2015

Phone: (802) 241-0028

After 12/21/2015

1. Overview

1.1 Requests for Proposals

The Vermont Department of Corrections (DOC), Program Services is seeking proposals which will deliver Employment readiness skills to inmates and offenders transitioning from incarceration to community supervision. Employment services will be prioritized to risk reduction services to moderate to high risk offenders. Risk reduction services include the facilitation of manualized curriculum. Proposals may be submitted by interested individuals and/or organizations. Anticipated contract period will be June 1, 2016 through May 31, 2018 with option to renew for two consecutive one year periods. The option to renew will be based upon performance of contractor and continued funding.

1.2 Background and Need Statement

VT DOC provides risk of recidivism reduction interventions to offenders assessed as having a moderate to high risk of committing additional offenses. In 2013 – 2014, VT DOC began transitioning its intervention model from an offense based system to risk based system and offering several curriculum within risk reduction services to address areas correlated with the offenders risk of recidivism.

The risk reduction programs are offered in three month phases in both the facilities and the community sites. Offenders participate in programming to address both their overall level of risk of recidivism and their specific needs correlated with that risk.

Each site and/or region is assigned a contracted Risk Reduction Coordinator who will assure that curriculum is being delivered as designed; provide consistent feedback regarding the fidelity to the model and curriculum according to the competency model adapted by the VT DOC from the Addiction Technology Transfer Center.

Curriculum is manualized and skill based. Interventionists are expected to be able to deliver several curriculums. VT DOC will support training in the curriculum, as needed. The program is delivered at the DOC site and during DOC designated programming schedules, including early evening. Group size will range between eight and twelve participants. Majority of groups are facilitated by a single facilitator.

Risk Reduction Services are organized by region or facility site. Employability is both a criminogenic need area and can include responsivity factors which inhibit a participant's ability to successfully engage and sustain employment. Eligible participants may be involved in the services either as part of their risk reducing intervention plan or as part of addressing responsivity components of the case plan.

2. Scope of Work

VT DOC has successfully engaged in reducing the number of individuals incarcerated at the Chittenden Facility and seeks to increase the community supports for individuals addressing employment needs. The majority of the population lodged at CRCF return to communities in Chittenden, Franklin –Grand Isle and Washington – Lamoille counties. This program will focus on bridging re-entry support to incarcerated females with moderate to high risk needs in employability.

The successful applicant will provide services both at the facility and in the communities, beginning with Chittenden County and developing protocols with the State for additional counties over the course of Fiscal year 2017.

The program will have capacity within the facility to support incarcerated women who have sentences between 3 months and several years as they prepare for re-entry. It will coordinate with educational and work readiness services provided by Community High School of Vermont, as well with other service providers within the facility.

The program will develop relationships with a number and variety of potential employers within the areas and will work with those employers to identify needed skills and traits. It will develop supported linkages between potential employers and employees, which may include psycho educational groups and/or individualized supports.

The program will demonstrate both improved employability and sustainability of the participant population, including improved employment retention and earnings.

3. General Provisions

3.1 Contract Terms

The selected contractor will sign a contract with the DOC to carry out the specifications and provide the activities detailed in the proposal. Terms and conditions from this RFP and contractor's response will become part of the contract. This contract will be subject to review throughout its entire term. The DOC will consider cancellation upon discovery that a contractor is in violation of any portion of the agreement, including an inability by the contractor to provide the products, support and/or service offered in their response.

3.2 Contract Award

The DOC may award one or more contracts and reserves the right to make additional awards to the same vendor or other vendors who submitted proposals at any time during the first year of the contract if such award is deemed to be in the best interest of the DOC.

3.3 Ownership of Work Product and Intellectual Capital

Except for proprietary or commercial software, the DOC will have all ownership rights to the documentation designed, developed, and/or utilized for this contract. All data, technical information, materials gathered, originated, developed, prepared, used or obtained in the performance of the contract, including, but not limited to, all reports, surveys, plans, charts, literature, brochures, mailings, recordings (video and/or audio), pictures, drawings, analyses, graphic representations, notes and memoranda, and, written procedures and documents, regardless of the state of completion, which are custom developed and/or are the result of the services required under this contract, shall be and remain the property of the DOC and shall be delivered to the DOC upon 30 days notice by the DOC. A vendor shall not sell a work product or deliverable produced under a contract awarded as a result of bids without explicit permission from the DOC.

3.4 Penalties and/or Retainage

VT DOC may negotiate retainage of a percentage of negotiated payment based upon contractor failure to deliver negotiated services as agreed (i.e. Contractor cancellation of

multiple groups and/or failure to meet satisfactory audit standards for documentation and/or fidelity over two or more consecutive audit periods).

3.5 Subcontractors

Any subcontractors hired by the primary contractor must adhere to the same standards and contract provisions applicable to the primary contractor. The primary contractor retains overall responsibility for contract performance. The primary contractor must advise the DOC of intent to hire a subcontractor and provide the name of company, name of president/owner and location of company. The DOC reserves the right to reject the hiring of subcontractor during the term of contract.

3.6 Invoicing

All invoices are to be submitted by the Contractor on the Contractor's standard invoice. The invoice must include the following: a signed signature, name and address for remittance of payment by the state, the contract number, dates of performance and a brief description of the service or product provided.

3.7 Contractor Performance Guidance

All bidders will be held to specific performance review criteria over the life of the contract to ensure that project deliverables as outlined in the RFP and attested to in the Scope of Work are being met. Review of project deliverables will occur at intervals agreed upon by both the State and the Contractor and designated in the contract.

VTDOC has adapted competencies for these positions from the Addiction Technology Transfer Center. Performance evaluations will be determined by using these competencies as an objective basis.

All proposals from individuals and/or organizations will be expected to ensure program deliverables which may include:

- 1. Consistent delivery of any identified curricula to the offender population
- 2. Adherence to the risk need responsivity model
- 3. Demonstration of core correctional risk reduction competencies through the direct observation and feedback model
- 4. Adherence to the identified program schedule
- 5. Respectful participation in risk reduction program team meetings not less than weekly

3.8 Contractor Staffing

Key staff member(s) must be assigned to this contract for the full duration proposed. None of the key staff member(s) may be reassigned or otherwise removed early from this project without explicit written permission of the DOC.

The Contractor must identify staff member(s) who will remain on this project until completion, unless indicated otherwise in the Contractor's proposal. The Contractor may propose other staff members as "key" if desired. The Contractor will make every reasonable effort to ensure that the early removal of a key staff member has no adverse impact on the successful completion of this project.

3.9 Key Contractor Responsibilities

The selected Contractor must assume primary responsibility for the implementation of the contract specifications and activities.

- **3.9.1** The Contractor will successfully implement the plan to accomplish the tasks described and defined in the Scope of Work.
- 3.9.2 The Contractor must abide by all State policies, standards and protocols as provided, and defined in this contract. Before commencing work on this Agreement the Party must provide certificates of insurance to show that the following minimum coverage is in effect. It is the responsibility of the Party to maintain current certificates of insurance on file with the state through the term of the Agreement. No warranty is made that the coverage and limits listed herein are adequate to cover and protect the interests of the Party for the Party's operations. These are solely minimums that have been established to protect the interests of the State.

Workers Compensation: With respect to all operations performed, the Party shall carry workers' compensation insurance in accordance with the laws of the State of Vermont.

General Liability and Property Damage: With respect to all operations performed under the Agreement, the Party shall carry general liability insurance having all major divisions of coverage including, but not limited to:

Premises - Operations

Products and Completed Operations

Personal Injury Liability

Contractual Liability

The policy shall be on an occurrence form and limits shall not be less than:

\$1,000,000 Per Occurrence

\$1,000,000 General Aggregate

\$1,000,000 Products/Completed Operations Aggregate

\$ 50,000 Fire/ Legal/Liability

Party shall name the State of Vermont and its officers and employees as additional insureds for liability arising out of this Agreement.

<u>Automotive Liability</u>: The Party shall carry automotive liability insurance covering all motor vehicles, including hired and non-owned coverage, used in connection with the Agreement. Limits of coverage shall not be less than: \$1,000,000 combined single limit. Party shall name the State of Vermont and its officers and employees as additional insureds for liability arising out of this Agreement.

Professional Liability: Before commencing work on this Agreement and throughout the term of this Agreement, the Party shall procure and maintain professional liability insurance for any and all services performed under this Agreement, with minimum coverage of **\$_1,000,000_** per occurrence, and **\$_3,000,000_** aggregate for clinical service providers.

3.9.3 The Contractor must abide by all Federal Regulations if applicable to this contract.

4. Management Structure and General Information

4.1 Project Management

The Contractor will be accountable to the Program Services Director and his/her designee(s), and holds responsibility for the project deliverables, schedule and adherence to contract provisions. The Contractor must abide by all VT DOC standards and protocols as defined by the Program Services Director and his/her designee(s).

4.2 Status Reports

The Vermont Department of Corrections reserves the right to call meetings with the contractor either in person or by conference call to ensure that unresolved issues are resolved during this contract period. The contractor will be accountable in advising the Program Manager of this contract or designee when/if performance measures agreed upon will not be met. The following status reports will become part of the contract. They include the following:

5. Proposal Requirements

5.1 Proposal Guidelines

This RFP defines the scope of work required and work/management structure within which the chosen Contractor must operate. In order to be considered for selection, bidders must complete all responses to this RFP in the format described in this document. Proposals not meeting the requirements described in this RFP will not be considered.

5.2 Single Point of Contact

Kristy Hetzel is the sole contact for this proposal. All communications concerning this RFP are to be addressed in writing to the attention of Kristy Hetzel listed on cover sheet of this proposal. Attempts by bidders to contact any other party could result in the rejection of their proposal as determined by the VT DOC.

5.3 Question and Answer Period

Any bidder requiring clarification of any section of this proposal or wishing to submit questions may do so according to the **5.5 Timetable** schedule listed in this section. Questions may be e-mailed to the Kristy.Hetzel@vermont.gov as listed on page 1 of this proposal. Any clarification or questions submitted following the last day of the question period to the RFP will not be responded to.

At the close of the question period a copy of all questions or comments and the State's responses will be posted on the State's web site:

http://www.vermontbusinessregistry.com

Every effort will be made to have these available soon after the question period ends, contingent on the number and complexity of the questions.

5.4 Bidders Conference Call

Not scheduled

5.5 Timetable

The table below presents the VT DOC schedule for this RFP and contracting process. Please note that the VT DOC may change this schedule at any point.

RFP published Proposal due (see Section 5.6 for detailed instructions on proposal format and submission instructions) December 8, 2015 December 29, 2015

Contract negotiation period
Anticipated "Start Work Date"

January 2016 June 1, 2016

The State reserves the right to accept or reject any or all proposals. Selected State staff will evaluate proposals. If a proposal is selected, the chosen Contractor will be invited to negotiate a contract for all or part of the activities outlined in this RFP. Work to be completed under this contract will commence no later than 08/01/2015.

5.6 Proposal Submission

Bidders must submit an original and two (2) copies of the proposal with a signed cover letter. One of the copies must be in electronic format (pdf. CD)

The State reserves the right to eliminate from further consideration any proposal deemed to be substantially or materially unresponsive to the requests for information contained herein.

Please note that any and all pages of the bidder's proposal containing confidential and proprietary information must be clearly marked "Proprietary and Confidential." After completion of this bid process, all proposal materials are in the public domain. Proposals may not be marked "Proprietary and Confidential" in their entirety.

The proposal must be organized in the order described below. Use the numbering designations outlined.

Bidders will submit their proposal to:

Kristy Hetzel
Vermont Department of Corrections
103 South Main Street
Waterbury, VT 05676-1001

The closing date for the receipt of proposals is 12/29/2015 at 4:00 p.m.

Bid must be delivered to the VT DOC at the address listed above prior to that time.

Proposals or unsolicited amendments submitted after that time will not be accepted and will be returned to the bidder. There are no exceptions to the closing date conditions.

Delivery Methods:

U.S. MAIL: Bidders are cautioned that it is their responsibility to

originate the mailing of bids in sufficient time to insure receipt by the State prior to the time of the

bid opening.

EXPRESS DELIVERY: If bids are being sent via an express delivery

service, be certain that the RFP designation is clearly shown on the outside of the delivery

envelope or box.

HAND DELIVERY: Hand carried bids must be delivered to VT DOC,

103 South Main Street, Waterbury, VT 05676

ELECTRONIC/EMAIL: Electronic bids will ⊠/ will not □ be accepted.

FAXED BIDS: Faxed bids will not be accepted.

5.7 Proposal Format

Proposals must be no longer than 10 pages, excluding staff résumés, the cost proposal and references.

The format of the vendor's proposal must include, at a minimum the following chapters, numbered as follows:

5.8 Response Section I: Cover Letter, Vermont Tax Certificate and Insurance Certificate

The cover letter must be signed and dated by a person authorized to legally bind the vendor to a contractual relationship, e.g., the President or Executive Director if a corporation, the managing partner if a partnership, or the proprietor if a sole proprietorship. This must be completed and submitted as part of the response for the proposal to be considered valid. See Attachment C.

Along with introductory remarks, the cover letter must include by attachment the following information about the vendor and any proposed subcontractors:

- Name, address, principal place of business, telephone number, and fax number/email address of legal entity or individual with whom contract would be written.
- Legal status of the vendor (sole proprietorship, partnership, corporation, etc.) and the year the entity was organized to do business, as the entity now substantially exists.
- Disclose if you, your Chief Financial Officer (or equivalent), or any persons who
 may be directly involved in this funded agreement over the past five years has

been convicted, imprisoned, placed on probation or under supervision, or fined for any violation of any law including motor vehicle violations.

- Disclose if you, Chief Financial Officer (or equivalent), or any persons who may be directly involved in this funded agreement has been convicted of a felony.
- Location of the facility from which the vendor would operate.
- Number of years experience carrying out the activities of this contract.
- Demonstrate adequate financial resources and be financially sound as proven by furnishing balance sheet/financial statements, showing that the vendor has been in business continually for the last three (3) years.
- Provision of a single point managerial level contact to coordinate all State requirements and to be the point of contact for any problems/questions that may arise.
- Statement showing agreement that vendor's procedures shall be in compliance with all applicable Federal and State laws.
- Insurance Certificate must be included in Response Section I.
- Vermont Tax Certificate must be included in Response Section I.
- Statement outlining your acceptance of conditions outlined in the RFP and with the State's contract provisions.

Response Section II: General Background and Qualifications

Bidder must provide the following information about their company so that the VT DOC can evaluate the bidder's stability and ability to support the commitments set forth in response to the RFP. The VT DOC may require additional documentation to support and/or clarify requested information.

- A brief description of the company, including past history, present status, and if fitting future plans, etc.
- Company size and organization.
- Disclose any history of defaults, contract terminations, and bankruptcies.

Response Section III: Ability and Approach to Implement the Activities and Specifications of this Contract

The section of the proposal will contain the ability and approach that the vendor will take in implementing the activities and specifications described in this RFP (Section 2, Scope of Work). This section should include activities/tasks the contractor will accomplish along

with measurable outcomes.

Response Section IV: References

In order to validate the highest-ranking proposal, references will be contacted for further input. These clients may be contacted to determine the quality of the work performed and the personnel assigned to the project. The results of the reference calls will be used by the evaluation team in developing its recommendation for awarding the contract.

Bidder must provide at least three (3) references along with the name, title, phone number, and email address of the person who can speak to the bidder's work and experience.

Response Section V: Staffing

Organizations responding to this RFP must present proposed staff, credentials and training needs and plans.

Response Section VI: Proposed Work Plan (Response to Requirements)

This section should contain the following information about how the bidder will implement the approach described in Responses Section III, to accomplish the goals of the project.

Response Section VII: Cost Proposal

EXPENSES	Year 1	Year 2	Total projected
Salary, including per hour rate			
Fringe Benefits (provide details)			
Travel			
Administrative			
(provide details on this rate and the			
Projected benefit to State for scope of			
Services)			
Training needs and costs			
Other (provide details)			

Response Section IX: Exceptions

If the vendor should choose not to address a certain Activity, Deliverable or Condition, the vendor's proposal must clearly explain why and what the vendor proposes as an alternative.

Response Section X: Bidder's Review of RFP, State Contract Template, and Insurance Requirements.

Vendor has reviewed the terms and all provisions of the Request for Proposal, the State of Vermont contract template and insurance requirements and accepts conditions set forth.

6. Proposal Evaluation

The evaluation team will determine if each proposal is sufficiently responsive to the RFP to permit a complete evaluation of the individual/organization and experience. Proposals must comply with the instructions to bidders contained in **Section 5: Proposal Requirements**. Failure to comply with the instructions shall deem the proposal non-responsive and subject to rejection without further consideration. The State reserves the right to waive irregularities.

6.1 Minimum Requirements

Minimum requirements for a proposal to be given consideration are:

- The proposal must have been received by specified date, hour (Eastern Standard Time) and in the number and form of copies specified.
- The proposal must contain the following items in the following order:

Response Section I: Cover Letter and Insurance Certificate

o Response Section II: General Background and Qualifications

Response Section III: Ability to Implement the Activities and

Specifications of this Contract

Response Section IV: References

Response Section V: Staffing (if other than individual)

Response Section VI: Proposed Work Plan (if other than individual)

Response Section VIII: Cost Proposal

Response Section X: Acceptance of RFP and State Contract Conditions

6.2 Finalists Presentations

The State reserves the right to request on-site demonstrations from bidders prior to the selection of a contractor.

6.3 Method of Award

The State reserves the right to accept or reject any or all proposals. Upon completion of the evaluation process, the VT DOC will select one bidder based on the evaluation findings and other criteria deemed relevant for ensuring that the decision made is in the best interest of VT DOC. The selected vendor will be requested to enter into negotiation with the State of Vermont on contract specifications, including detailed work plans, deliverables and timetables.

In the event the VT DOC is not successful in negotiating a contract with a selected

bidder, the VT DOC reserves the option of negotiating with another bidder.

Any contract negotiated must undergo review and signature according to statute and policy.

The Contractor will be paid based rates commensurate with education, training and cultural competency of the proposed staff for completed deliverables set forth in the contract.

Penalties and/or Retainage will be a condition of this contract.

The contract for (title of contract) is for (one/two year(s): 06/01/2016 through 05/31/2018 The contract may be renewed without rebidding for up to two consecutive one year periods with approval from the Administration.